

HRM610 – Negotiations and Conflict Resolution (3 credit hours) Course Syllabus

Course Description

The course explores the nature and steps in negotiation strategies for conflict/dispute resolution, labor/management relations and mediation. In addition, the student evaluates interpersonal skills in order to achieve positive outcomes.

Course Learning Outcomes

By the end of this course, you will be able to:

- 1. Compare and contrast personal negotiation styles and interpersonal skills for negotiations.
- Differentiate among theoretical models of bargaining.
- 3. Assess the importance of planning, and the steps required for negotiation success.
- 4. Analyze appropriate strategies to effectively negotiate in a variety of settings and groups.
- 5. Create strategies for conflict and dispute resolution.

Required Textbook(s) and Resources

A digital version of your book is included automatically in your course. You can access it through the DragonAccess tool.

- Fisher, R., *Ury*, W., & Patton, B. (2011). *Getting to yes: Negotiating agreement without giving in* (3rd ed.). Penguin Books.
- Shell, G.R. (2018). *Bargaining for advantage: Negotiating strategies for reasonable people* (2nd ed.). Penguin Books.
- Lewicki, R. J., Barry, B., & Saunders, D. M. (2014). *Negotiation: Readings, Exercises, and Cases* (7th ed.). McGraw-Hill Education.

Be sure to also review the weekly **Explore** sections for additional library or web resources. For access to databases, research help, and writing tips, visit the <u>Tiffin University Library</u>.

Time Commitment

Effective time management is possibly the single most critical element to your academic success. To do well in this online class you should plan your time wisely to maximize your learning through the completion of readings, discussions, and assignments. Because of our accelerated, seven-week term, TU online courses are designed with the expectation that you dedicate a little over **six** (6) hours per credit hour to course activities and preparation **each week**. For example, for successful completion of a three-credit, seven-week online course you should reserve roughly **twenty** (20) hours per week.

To help plan your time and keep on track toward successful course completion, note the distinctive rhythm of assignment due dates:

- 1. All times assume Eastern Time (GMT-4).
- 2. Weeks begin at 12:00 a.m. ET on Monday and end at 11:55 p.m. ET on Sunday.
- 3. Unless otherwise noted, initial assignments or discussion posts are due by 11:55 p.m. ET on Wednesdays.
- 4. Additional assignments or follow-up discussion posts are due by **11:55 p.m. ET** on **Saturdays**, and
- 5. Major assignments and reflections are typically due by 11:55 p.m. ET on Sundays.

Learning Activities

In Negotiations and Conflict Resolution, you will engage in a variety of learning activities including discussion forums, written papers, and small group negotiation simulations. To provide real-world application of negotiations skill, you will work with a peer to manage a job salary negotiations and a school board/teacher's union negotiation. You will analyze your own negotiation style and consider actions to improve your skills. You will also take a look at various negotiation situations and the process of formal negotiation.

Grading

The chart below identifies the individual contributions from each type of activity, per week.

Activity	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Total
Discussion	35	35	35	35	35	35	35	245
Written Analysis	100	75 30	-	125	-	-	75	405
Case Study/ Group Projects	-	-	100	-	50	200	-	350
Total	135	140	135	160	85	235	110	1000

Grading Scale

A: 90-100% | B: 80-89% | C: 70-79% | F: <69%

Course Schedule and Weekly Checklist

Topic	Learning Activities (Due by 11:55 p.m. ET on day designated)		
	□ WED: Activity 1.1: Your Autobiography (Introductions Discussion) – Initial Post		
Week 1:	WED: Activity 1.2 (Forum): Dealing With People – Initial Post		
Negotiation and Conflict Resolution	 SAT: Activity 1.1: Your Autobiography (Introductions Discussion) – Response Posts 		
	□ SAT: Activity 1.2 (Forum): Dealing With People – Response Posts		
	☐ SUN: Activity 1.3: "Getting to Yes"		
	□ WED: Activity 2.1 (Forum): Bargaining Styles Assessment – Initial Post		
Week 2: Bargaining for	□ SAT: Activity 2.1 (Forum): Bargaining Styles Assessment – Response Posts		
Advantage	☐ SUN: Activity 2.2: Analysis of Negotiation Differences		
	☐ SUN: Activity 2.3 (Group Assignment): The Power of Talk		

Topic	Learning Activities (Due by 11:55 p.m. ET on day designated)			
Week 3:	□ WED: Activity 3.1 (Forum): Conflict Resolution – Initial Post			
The Negotiation Process	□ SAT: Activity 3.1 (Forum): Conflict Resolution – Response Posts			
	☐ SUN: Activity 3.2: The Job Offer (Group Assignment)			
Week 4:	☐ WED: Activity 4.1 (Forum): Keys to Positive Outcomes – Initial Post			
Planning for Achieving Positive	□ SAT: Activity 4.1 (Forum): Keys to Positive Outcomes – Response Posts			
Outcomes	☐ SUN: Activity 4.2: Information Based Bargaining Plan			
Week 5:	□ WED: Activity 5.1 (Forum): Modifying Your Behavioral Style – Initial Post			
Conflict and Resolution	 □ SAT: Activity 5.1 (Forum): Modifying Your Behavioral Style – Response Posts 			
resolution	☐ SUN: Activity 5.2: School Board Negotiations (due Week6)			
Week 6:	□ WED: Activity 6.1 (Forum): Leverage vs. Power – Initial Post			
Labor and Management	□ SAT: Activity 6.1 (Forum): Leverage vs. Power – Response Posts			
Relations/Arbitration	☐ SUN: Activity 6.2: School Board Negotiations			
Week 7:	□ WED: Activity 7.1 (Forum): Third Party Conflict Resolution – Initial Post			
Using Mediation for Third Party	☐ THU: Activity 72: Negotiation Development Reflection			
Negotiations	□ SAT: Activity 7.1 (Forum): Third Party Conflict Resolution – Response Posts			

Tips for Success

Successful online learning requires a good deal of self-discipline and self-direction. As seekers of the truth, we should be willing to challenge and review one another's academic work in a spirit of respectful comradery and constructiveness. Your course is a place for you to stretch and grow as you benefit from the expertise, knowledge, experience and diverse

perspectives of your instructor and peers. Constructive feedback will challenge you to stretch your own thinking, thereby expanding your knowledge, understanding and application.

To get the most out of your learning experience, you should actively engage (participate) in **ALL** course activities. Course elements are arranged chronologically. To complete a week, simply work your way "down the page" through all of the course materials and activities.

For More Information:

Be sure to review the <u>Support, Policies</u>, and <u>Procedures</u> addendum.